General Government

General Government refers to those departments that provide administrative support for the City and include:

- City Council
- City Clerk
- City Manager
- Finance
- City Treasurer
- City Attorney
- Human Resources

REVENUE DETAIL

	2006-07	2007-08	2007-08	2008-09
	ACTUAL	ADJUSTED	12 MONTH	COUNCIL
	(AUDITED)	BUDGET	ESTIMATED	ADOPTED
PROPERTY TAXES				
3000 Current Secured Taxes	16,559,127	18,050,000	18,146,000	19,560,775
3001 Current Unsecured Taxes	449,752	470,000	505,000	556,000
3002 Supplemental Secured Taxes	761,344	400,000	550,000	475,000
3003 Supplemental Unsecured Taxes	122,617	100,000	75,000	75,000
3004 Secured PY Taxes	415,302	450,000	525,000	450,000
3005 Unsecured PY Taxes	17,732	40,000	23,000	20,000
3006 Supplemental PY Taxes	633,709	550,000	500,000	500,000
3007 Possessory Interest Taxes	173,297	180,000	184,000	202,000
TOTAL PROPERTY TAXES	19,132,880	20,240,000	20,508,000	21,838,775
OTHER TAXES				
3019 Sales Tax Compensation	2,993,362	3,300,000	2,861,775	2,850,000
3020 Sales and Use Tax	11,023,613	12,400,000	10,698,225	11,007,000
3023 Pub Safety Sales Tx	745,481	900,000	750,000	738,000
3030 Property Transfer Tax	497,349	700,000	230,000	250,000
3040 Transient Occupancy Tax	920,557	750,000	900,000	925,000
3050 Franchise Fees	3,659,356	4,100,000	4,035,000	4,500,000
3060 Mining Tax	407,904	410,000	500,000	500,000
TOTAL OTHER TAXES	20,247,622	22,560,000	19,975,000	20,770,000
OTHER REVENUES				
3100 Business License	2,401,430	2,500,000	2,650,000	2,700,000
3101 Dog License	41,772	45,000	43,000	45,000
3210 Motor Vehicle Fees	360,020	525,000	290,000	315,000
3211 Off-Highway License Fees	0	2,250	0	0
3215 Mandated Cost Reimbursement	153,803	175,000	140,000	95,000
3305 Cost Recover/Reimb Expenditure	18,369	25,000	4,000	7,500
3309 Application/Filing Fee	63,243	160,000	160,000	160,000
3315 City Attny Services	34,524	30,000	35,500	37,215
3322 Photocopying	43	0	0	0
3330 Concessions	5	0	0	0
3400 City Ordinance Violation	132,966	145,000	145,000	125,000

REVENUE DETAIL

	2006-07	2007-08	2007-08	2008-09
	ACTUAL	ADJUSTED	12 MONTH	COUNCIL
	(AUDITED)	BUDGET	ESTIMATED	ADOPTED
OTHER REVENUES (CONT)				
3412 General Gov't Overhead	2,838,947	2,831,152	2,831,152	3,132,448
3510 Investment Income	931,759	450,000	750,000	650,000
3512 Returned Check Charge	40	300	1,000	750
3515 Land Sale Proceeds	0	600,000	954,000	0
3516 Sale of Surplus Property	87,849	50,000	62,000	55,000
3520 Rental Income	280,217	200,000	250,000	250,000
3530 Miscellaneous Receipts	29,000	25,000	30,000	30,000
3590 Donations	39,250	5,000	000,8	5,000
3760 Bad Debt Recovery	4,649	5,000	3,000	2,500
TOTAL OTHER REVENUE	7,417,886	7,773,702	8,356,652	7,610,413
TOTAL GENERAL GOVERNMENT	46,798,388	50,573,702	48,839,652	50,219,188
AIR QUALITY IMPROVEMENT (221)				
3510 Investment Income	9,107	3,000	7,000	6,500
3710 AB2766 Subvention AQMD	85,590	84,000	84,000	84,000
TOTAL AIR QUALITY IMPROVEMENT	94,697	87,000	91,000	90,500
TO THE THE CONTENT OF THE PROPERTY OF THE PROP	0 1,001	01,000	01,000	30,000
TRAFFIC SAFETY (223)				
3450 Traffic Fines	49,294	55,000	55,000	58,000
3455 Parking Fines	121,059	125,000	125,000	155,000
TOTAL TRAFFIC SAFETY	170,353	180,000	180,000	213,000
	,	,,,,,,,	,	,
OPEN SPACE (227)				
3510 Investment Income	84,414	28,000	50,000	40,000
3627 Open Space Acquisition Fees	180,651	225,000	225,000	200,000
TOTAL OPEN SPACE	265,065	253,000	275,000	240,000
PARKING AUTHORITY (237)				
3520 Rental Income	4,608	5,500	6,500	6,750
TOTAL PARKING AUTHORITY	4,608	5,500	6,500	6,750
	.,	0,000	0,000	0,,00

REVENUE DETAIL

	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
GENERAL DEBT SERVICE (305)				
3000 Current Secured Taxes	649,720	547,422	547,422	567,214
3006 Supplemental PY Taxes	27,024	20,000	20,000	15,000
3009 Supplemental - Voter Approved	39,650	30,000	30,000	25,000
3510 Investment Income	0	0	4,210	0
3810 Bond/Loan Proceeds	0	0	25,862,392	0
TOTAL GENERAL DEBT SERVICE	716,394	597,422	26,464,024	607,214
MEASURE "O"(417)				
3510 Investment Income	8,713	4,250	6,500	5,000
TOTAL MEASURE "O"	8,713	4,250	6,500	5,000
LIABILITY SELF-INSURANCE (602)				
3530 Miscellaneous Receipts	457	0	0	0
3770 Property Damage Reimbursement	(4.954)	0	160,774	0
TOTAL LIABILITY SELF-INSURANCE	(4,497)	0	160,774	0
INFORMATION TECHNOLOGY (604)				
3393 Internal Svc Rcpts: General Fund	0	690,913	690,913	920,458
3394 Internal Svc Rcpts: Non-Gen Fund	0	740,855	740,855	794,766
TOTAL INFORMATION TECHNOLOGY	0	1,431,768	1,431,768	1,715,224
WRK COMP SELF-INSURANCE (606)				
3750 Worker's Comp Receipts	2,000,000	2,049,150	2,049,150	1,453,000
TOTAL WRK COMP SELF-INSURANCE	2,000,000	2,049,150	2,049,150	1,453,000

City Council

Mission Statement:

The City Council is dedicated to responding to the changing needs in our community and to ensuring that Redlands remains a distinctive place in which to live and work.

Departmental Goals:

- Hold regular meetings to conduct City business and hear public input on any and all issues.
- Formulate policies and goals and, through the City Manager, direct the use of resources for the attainment of these policies and goals.
- Monitor and seek to influence State and Federal legislation to better address the concerns of the City of Redlands.
- Encourage community involvement through the appointment of citizens to City sanctioned commissions, boards and committees.

Program Description:

The City Council provides direction upon which all City actions, programs, and priorities are based. The City Council relies on the input of the City Manager and his staff as well as the recommendations from various commissions and boards. The Council further represents the City interests through participation in local and regional organizations.

Program Objectives:

- Conduct regular bi-monthly meetings and special meetings as necessary to effectively complete
 the City's business.
- Maintain active participation in various local and regional organizations.
- Provide input to the appropriate legislators on issues that will affect the City.

Significant Program Changes:

None

DEPARTMENT/DIVISION

CITY COUNCIL

FUND GENERAL FUND				ORGKEY 101100
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
CALABIES AND DENEETS				
SALARIES AND BENEFITS	E7 E40	62.266	62.140	65 202
4000 Full Time Salaries	57,549	63,266	62,140	65,323
4010 Overtime Salaries	9	0 689	0 365	0 757
4015 Banked Leave Buy Back 4050 Pension Contributions	4 692	5,312	5,471	5,735
4050 Pension Contributions 4051 Fica/Medicare	4,682 4,410	2,432	4,788	2,569
4053 Deferred Compensation	215	2,432	4,766 215	2,309
4055 Health/Dental Insurance	30,260	34,638	32,074	36,949
4057 Disability Insurance	30,200 94	92	100	134
4058 Unemployment Insurance	224	282	309	282
4059 Life Insurance	160	183	132	130
4081 Eyecare Reimbursement	0	146	146	146
4084 Clothing Cash Payment	80	80	80	80
4085 Other Taxable Benefits	19	38	38	38
TOTAL SALARIES AND BENEFITS	97,702	107,373	105,858	112,358
<u>SERVICES</u>				
5140 Legal Services	10,460	0	0	0
5190 Other Professional Services	7,855	3,970	3,970	3,900
5240 Meeting & Professional Devlpmt	4,245	2,630	6,338	6,720
5255 Travel Reimbursement	0	0	41	0
5270 Printing and Binding	1,825	300	1,588	300
5275 Postage	380	300	125	300
5303 Telephone	2,020	3,000	2,383	4,200
5395 Info Technology Services Charge:		4,177	4,112	5,535
5570 Office Equip & Furn Rent	3,534	3,491	3,491	3,491
5800 Subscriptions & Memberships	46,470	41,662	50,000	58,825
TOTAL SERVICES	76,789	59,530	72,048	83,271
SUPPLIES				
6130 Books & Supplies	0	200	156	200
ADODTED DUDGET 00 00				

DEPARTMENT/DIVISION

CITY COUNCIL

<u>FUND</u> GENERAL FUND				ORGKEY 101100
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SUPPLIES (CONT)				
6140 Office Supplies	706	500	1,628	1,200
6500 Office Equipment & Furniture	2,939	0	0	0
6560 Food	0	0	40	0
TOTAL SUPPLIES	3,645	700	1,824	1,400
DEPARTMENT TOTAL	178,136	167,603	179,730	197,029

City Clerk

Mission Statement:

The City Clerk's Office seeks to provide the best possible service to our customers. We strive to provide information and hearing notices to City staff, other public agencies, and the public; provide legislative support to the Mayor and City Council; provide election support to officeholders and candidates; and records management services to City staff. This will be done accurately, promptly, efficiently, and in a friendly and helpful manner. We seek to make every contact with our customers a positive and rewarding one and to be sensitive and responsible to their needs.

Departmental Goals:

- Provide efficient service and information to the public.
- Provide support services to the City Council and City Departments.
- Accurately record and maintain the proceedings, actions, and documentation of the City Council, the Redevelopment Agency and Redlands Financing Authority meetings for legal, administrative, financial, and historical reference.
- Strive constantly to improve the administration of the affairs of the office consistent with applicable laws and through sound management practices to produce continued progress and fulfill responsibilities to the community and others.

Program Description:

The City Clerk is one of the oldest professions in government. The office can be traced to biblical times and even before. The early keepers of the archives were often called remembrancers and before writing came into use, their memory was the public record. The office of clerk can be traced back to the year 1272 AD in the history of the corporation of Old London. In Redlands, the City Clerk is an elected official and is responsible directly to the voters. Deputies may be appointed by the City Clerk and hold office at the pleasure of the City Clerk. This program has one full-time and two part-time budgeted positions in addition to the elected official who serve the City Council, the City Manager, and all administrative departments.

Program Objectives:

- Administer and file oaths of office.
- Assist the County Registrar of Voters during primary, general and special elections.
- Conduct general municipal elections and special municipal elections in accordance with the California Elections Code and coordinate ballot measures, arguments, and impartial analysis.
- Fulfill duties as filing officer for campaign statements for officeholders, candidates, and political action committees.
- Custodian of the City Seal.
- Custodian of the City's vital records from 1888-1964.
- Disseminate information relative to City Council actions to appropriate parties.
- Fulfill duties as Financial Disclosure Officer for conflict of interest filings for 85 designated positions and various consultants and attorneys.

- Coordinate legal publications and notices of ordinances, resolutions, and public hearings in a timely manner in accordance with law.
- Follow legal procedures for noticing regular, adjourned and special meetings of the City Council, the Redevelopment Agency, and the Redlands Financing Authority.
- Maintain a comprehensive general index of above proceedings, and all ordinances, resolutions, contracts and agreements, and deeds.
- Maintain an open, diplomatic and neutral relationship with news media.
- Maintain the Redlands Municipal Code.
- Research, disseminate and provide information regarding City records as necessary.
- Act as secretary to the Redevelopment Agency and Redlands Financing Authority by maintaining an accurate record of their proceedings of and a comprehensive general index and all resolutions, contracts, agreements, and deeds.

Significant Program Changes:

None

Report on Performance Measures

City Clerk

Description	Measure	Actual	Target	% Target
City Council and Redevelopment Agency Minutes	City Council and Redevelopment Agency minutes available in office and online within three business days 90% of the time	100%	90%	100%
City Clerk public records requests	City Clerk public records requests processed by the next business day 95% of the time	100%	95%	100%
Documents pertaining to the City Council and/or the Redevelopment Agency	Documents processed and distributed within one business day following meetings 90% of the time	96%	90%	100%

DEPARTMENT/DIVISION

CITY CLERK

<u>FUND</u> GENERAL FUND				ORGKEY 101110
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	144,955	154,848	165,655	163,728
4005 Salaries: Part Time	19,034	13,003	13,003	14,000
4010 Overtime Salaries	0	0	0	0
4015 Banked Leave Buy Back	1,633	1,700	1,259	1,310
4050 Pension Contributions	24,821	26,875	28,759	28,748
4051 Fica/Medicare	12,848	12,877	13,869	13,559
4053 Deferred Compensation	3,871	3,991	3,968	4,068
4055 Health/Dental Insurance	16,323	17,189	18,614	18,175
4057 Disability Insurance	0	0	0	0
4058 Unemployment Insurance	1,102	1,302	1,302	1,302
4059 Life Insurance	132	138	128	124
4080 Vehicle Allowance	603	600	600	600
4081 Eyecare Reimbursement	225	450	450	450
4085 Other Taxable Benefits	300	300	300	300
TOTAL SALARIES AND BENEFITS	225,847	233,273	247,907	246,364
SERVICES				
5190 Other Professional Services	0	0	0	0
5196 Elections	148	100,000	203,000	500
5240 Meeting & Professional Devlpmt	225	0	0	0
5270 Printing and Binding	195	1,000	1,000	1,000
5275 Postage	827	1,400	1,400	1,400
5280 Advertising	22,917	30,000	20,000	30,000
5303 Telephone	1,136	1,600	1,000	1,600
5340 Office Equipment Maintenance	410	500	500	500
5395 Info Technology Services Charges	0	9,186	9,044	12,175
5570 Office Equip & Furn Rent	3,534	3,700	3,700	3,700
5800 Subscriptions & Memberships	667	700	673	700
5880 Special Contractual Services	5,671	6,000	6,000	6,000
TOTAL SERVICES	35,730	154,086	246,317	57,575

DEPARTMENT/DIVISION

CITY CLERK

<u>FUND</u> GENERAL FUND				ORGKEY 101110
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SUPPLIES 6130 Books & Supplies 6140 Office Supplies 6520 Promotional Supplies TOTAL SUPPLIES	513 3,817 2,376 6,706	0 3,800 0 3,800	0 3,800 0 3,800	3,800 0 3,800
DEPARTMENT TOTAL	268,283	391,159	498,024	307,739

City Manager

Mission Statement:

The City Manager's Office is dedicated to managing all City services in the most efficient, effective and economical manner possible while maintaining excellent customer service through a high degree of professionalism.

Departmental Goals:

- Implement the policy direction of the City Council.
- · Provide direction to all City departments.
- Promote favorable working relationships with our business community, community organizations and citizens.

Program Description:

The City Manager's Office is responsible for the implementation of administrative policies, procedures and programs adopted by the City Council. This requires planning and research as well as ongoing evaluation of the City's available resources.

Program Objectives:

- Provide supervision, management and direction to all City departments.
- Compile and distribute agenda packets for all Council meetings.
- Oversee the preparation of the annual budget.
- Be available to the public as the need arises.
- Maintain effective working relationships with surrounding City, County, State and Federal agencies.

Significant Program Changes:

None

Report on Performance Measures

City Manager

Description	Measure	Actual	Target	% Target
Employee evaluations	98% of employee evaluations citywide completed annually	100%	98%	100%
Citywide performance measures	90% of target performance measures will be met annually	83%	90%	87%
Customer satisfaction level	95% satisfaction based on balanced budget, council receives information in a timely manner	*	95%	*

^{*} The City Customer Service Survey instrument has not been completed as of this date and so we are not yet able to measure our customer service rating.

DEPARTMENT/DIVISION

CITY MANAGER

FUND GENERAL FUND				ORGKEY 101120
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	129,107	272,968	280,655	364,529
4005 Salaries: Part Time	76,765	0	0	0
4010 Overtime Salaries	11	100	100	100
4015 Banked Leave Buy Back	19,892	22,822	22,822	20,252
4050 Pension Contributions	22,583	47,555	49,175	65,043
4051 Fica/Medicare	12,725	15,519	20,032	21,557
4053 Deferred Compensation	344	5,592	5,823	5,952
4054 Health Insurance Contingency	0	0	0	275,000
4055 Health/Dental Insurance	14,938	36,892	35,368	65,915
4057 Disability Insurance	105	242	300	535
4058 Unemployment Insurance	323	1,150	505	1,583
4059 Life Insurance	1,058	183	150	225
4080 Vehicle Allowance	1,880	0	6,600	6,600
4081 Eyecare Reimbursement	225	596	371	821
4084 Clothing Cash Payment	80	90	90	290
4085 Other Taxable Benefits	161	255	180	330_
TOTAL SALARIES AND BENEFITS	280,197	403,964	422,171	828,733
SERVICES				
5190 Other Professional Services	65,100	105,225	80,000	20,650
5240 Meeting & Professional Devlpmt	3,238	1,500	8,971	9,570
5255 Travel Reimbursement	167	0	1,061	0
5270 Printing and Binding	646	1,000	3,131	1,000
5275 Postage	70	175	400	175
5280 Advertising	0	100	143	100
5303 Telephone	1,871	3,000	2,522	4,200
5340 Office Equipment Maintenance	0	50	50	50
5395 Info Technology Services Charges	0	12,965	12,764	17,182
5396 City Garage Charges	6,720	1,970	1,970	1,025
5760 Special Program Expenditures	0	51,700	30,000	26,700
5800 Subscriptions & Memberships	772	724	2,896	2,999
TOTAL SERVICES	78,584	178,409	143,908	83,651

DEPARTMENT/DIVISION

CITY MANAGER

FUND GENERAL FUND				ORGKEY 101120
	2006-07	2007-08	2007-08	2008-09
	ACTUAL	ADJUSTED	12 MONTH	COUNCIL
	(AUDITED)	BUDGET	ESTIMATED	ADOPTED
SUPPLIES 6140 Office Supplies 6190 Photo & Copying Supplies 6500 Office Equipment & Furniture 6590 Special Departmental Supplies TOTAL SUPPLIES	3,480	1,000	4,320	3,000
	0	0	300	500
	0	0	708	500
	4,000	0	6,659	2,000
	7,480	1,000	11,987	6,000
DEBT SERVICE 8100 Principal 8200 Interest TOTAL DEBT SERVICE	0	0	0	7,065
	0	0	0	1,931
	0	0	0	8,996
DIVISION TOTAL	366,261	583,373	578,066	927,380

DEPARTMENT/DIVISION

PRINT SHOP

FUND GENERAL FUND				ORGKEY 101125
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES 5275 Postage 5303 Telephone 5340 Office Equipment Maintenance 5570 Office Equip & Furn Rent 5990 Reimbursed Expenditures	10,112 238 2,507 31,429 (27.305)	3,575 350 935 30,684 (40,000)	8,800 224 2,170 33,682 (23,128)	5,450 350 2,000 30,684 (30,000)
SUPPLIES 6140 Office Supplies 6190 Photo & Copying Supplies 6590 Special Departmental Supplies TOTAL SUPPLIES	388 3,264 2,338 5,990	(4,456) 0 5,000 2,100 7,100	701 2,090 741 3,532	750 4,250 2,100 7,100
FIXED ASSETS 7140 All Other Equipment TOTAL FIXED ASSETS	6,411 6,411	0	0	0
DIVISION TOTAL	29,382	2,644	25,280	15,584
DEPARTMENT TOTAL	395,643	586,017	603,346	942,964

City Manager Information Technology Services

Program Description:

Information Technology Services, which includes the Management Information Systems and Geographic Information Systems teams, maintains, manages and delivers on the following capabilities:

- Sustain local and wide area networks, including internet and extra-network connectivity.
- Maintain all network devices including switches, routers, wireless access points and firewalls.
- All servers, racks, connections, various storage devices and server room equipment.
- All desktop computers, workstations, peripheral devices and special equipment.
- · All operating system and software deployment, licensing and support.
- Support and coordination for core information applications across all Departments.
- All Geographic Information Systems (GIS) activity including data capture, modeling, and analysis.
- Mapping application development, integration and support; deliver large format services.
- · Database development and analysis in support of access and integration.
- City-wide telephone services, including the two phone switches and all connections.
- · Coordinate City website and web-based services, including public access computers.
- Collaborate with all departments and partner agencies on information technology initiatives.

Program Objectives:

- Deliver a high level of customer service through collaborative use of MIS and GIS resources.
- Sustain and enhance technology and data operations in innovative and costs effective ways.
- Achieve outcome-based performance measures while delivering on City goals and objectives.
- Improve the computer replacement program through excellent procurement strategies.
- Deploy laptops and mobile devices for improved field services; enhance City wireless connectivity.
- Enhance public access to City services through web-based interactive forms and mapping.
- Pursue facility independence for disaster mitigation and continuity of government services.

Significant Program Changes:

- Upgrade City network infrastructure to achieve consistent, high-speed connectivity to the desktop.
- Pursue strategic wide area network (WAN) options (fiber, wireless or hybrid) with RUSD and other
 organizations; streamline network and extra-organizational connectivity through collaboration.
- Integrate master GIS licensing, data models and application design and development efforts to fully achieve an enterprise GIS; leverage capabilities as available to staff and the community.
- Facilitate data and information sharing across departments through application selection, network improvements and common data access.
- Deliver emergency management software connectivity through a secure web connection.
- Upgrade telephone system equipment to achieve VOIP capability as network upgrades occur.
- Develop GIS centric programs to further information sharing between departments.
- Support the deployment of additional video and sensor-based enforcement technologies.

Report on Performance Measures

Information Technology Services

Description	Measure	Actual	Target	% Target
Network connectivity	Maintain 100% uptime on network and connectivity controlled by ITS	100%	100%	100%
Network support	Less than 1 in 20 requests for support for are for the same issue	100%	100%	100%
Network related connectivity	Maintain 95% uptime on network related connectivity (DSL, T-1, Internet)	100%	95%	100%
Human resources focus	Provide proactive training & educational opportunities for 50% of personnel	0	100%	0
Customer service focus	Maintain a 90% rate of good or excellent satisfaction level	*	90%	*

^{*} The City Customer Service Survey instrument has not been completed as of this date and so we are not yet able to measure our customer service rating.

DEPARTMENT/DIVISION

INFORMATION TECHNOLOGY SERVICES

FUND INFORMATION TECHNOLOGY SERVICES FUND ORGKEY 604520					
	2006-07	2007-08	2007-08	2008-09	
	ACTUAL	ADJUSTED	12 MONTH	COUNCIL	
	(AUDITED)	BUDGET	ESTIMATED	ADOPTED	
CALADICC AND DENETITE					
SALARIES AND BENEFITS 4000 Full Time Salaries	0	691,364	638,847	784,978	
4005 Part Time Salaries	0	0	4,913	9,500	
4010 Overtime Salaries	0	1,475	3,827	7,850	
4015 Banked Leave Buy Back	0	15,489	54,244	21,056	
4050 Pension Contributions	0	118,428	110,832	139,062	
4051 Fica/Medicare	0	50,662	52,996	59,820	
4053 Deferred Compensation	0	3,826	3,369	5,506	
4055 Health/Dental Insurance	0	89,628	79,305	106,001	
4057 Disability Insurance	0	3,087	2,873	3,947	
4058 Unemployment Insurance	0	4,123	4,244	4,666	
4059 Life Insurance	0	656	495	600	
4081 Eyecare Reimbursement	0	1,737	1,325	2,194	
4084 Clothing Cash Payment	0	1,400	1,200	1,950	
4085 Other Taxable Benefits	0	1,275	2,518	3,413	
TOTAL SALARIES AND BENEFITS	0	983,150	960,988	1,150,543	
SERVICES					
5104 Hardware Maint/Replace	0	110,750	96,884	94,300	
5190 Other Professional Services	0	6,000	80	3,500	
5240 Meeting & Professional Devlpmt	0	1,500	470	500	
5255 Travel Reimbursement	0	200	0	300	
5270 Printing & Binding	0	0	59	0	
5275 Postage	0	400	39	150	
5303 Telephone/Network Connectivity	0	45,000	28,557	108,730	
5580 Communications Svs & Rental	0	3,625	642	1,200	
5840 Training	0	1,095	0	8,420	
5870 General Govt Service Charge	0	54,483	54,483	56,281	
5880 Special Contractual Services	0	31,000	68,545	31,000	
TOTAL SERVICES	0	254,053	249,759	304,381	

DEPARTMENT/DIVISION

INFORMATION TECHNOLOGY SERVICES

FUND INFORMATION TECHNOLOGY SERVICES FUND				
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SUPPLIES				
6130 Books & Supplies	0	200	0	200
6140 Office Supplies	0	500	319	500
6210 Repair/Maintenance Supplies	0	6,000	2,197	4,000
6375 Computer Components	0	176,989	128,884	177,000
6500 Office Equipment & Furniture	0	350	290	350
6510 Small Tools & Equipment	0	2,000	130	750
6590 Special Departmental Supplies	0	0	0	2,500
TOTAL SUPPLIES	0	186,039	131,820	185,300
FIXED ASSETS				
7080 Computer Equipment	0	30,000	7,425	75,000
TOTAL FIXED ASSETS	0	30,000	7,425	75,000
FUND TOTAL	0	1,453,242	1,349,992	1,715,224

Finance

Mission Statement:

To provide the best possible accounting services to our customers: the general public and other City departments; to ensure that all City of Redlands financial transactions are reviewed for propriety and legality, and that the reporting of the City's financial position is performed accurately and timely.

Departmental Goals:

- Maintain the financial system and records of the City consistent with the highest professional standards and in accordance with legal requirements and generally accepted accounting principles.
- Produce timely and accurate financial reports.
- Update and/or develop Finance policies and procedures.
- Direct and coordinate the procurement and warehousing functions in an efficient and cost effective manner.
- Maintain and promote excellent customer service standards.
- Review and process liability claims in a courteous, professional and cost effective manner.

Report on Performance Measures

Finance

Description	Measure	Actual	Target	% Target
GFOA Certificate of Achievement for Excellence in Financial Reporting	Achieve a proficient rating in 15 out of 17 categories	100%	100%	100%
Revenue & expenditure reports	Available to all departments by the 20th of each month	100%	100%	100%
Formal bid process	Complete formal bid process within 45 days from receipt of requisition to Purchase Order and Formal Bid	100%	100%	100%
Customer satisfaction level survey	Achieve an internal customer satisfaction level of 90%	*	*	*

^{*} The City's Customer Service Survey instrument has not been completed as of this date and so we are not yet able to measure our customer service rating.

Finance Accounting and Administration

Program Description:

This division has nine budgeted positions performing the functions of administration, accounting and budgeting, payroll and accounts payable. One of these positions, the Administrative Analyst, is assigned 10% to Accounting and Administration and 90% to Risk Management. Another of these positions, a Budget/Financial Analyst, was newly approved by the City Council for fiscal year 2008-2009. Other responsibilities of the division include administration of all City related debts/bonds, preparation of regular financial analysis, responsibility for the annual budget process and spending oversight as well as coordination of the City's annual audit and preparation of all related reports as required by law.

Program Objectives:

- Prepare a Comprehensive Annual Financial Report (CAFR) that presents an accurate financial
 picture of the City to the public, financial institutions and bond rating agencies.
- Plan and coordinate the annual budget process producing a document for adoption by the City Council no later than June 30th of each fiscal year.
- Prepare and submit required reports to State and Federal Agencies.
- Prepare and distribute monthly financial information to all departments by the 20th of each month.
- Complete a weekly disbursement run producing approximately 10,000 checks per year.
- Process twenty-six regular biweekly payrolls as well as a variety of special payrolls.
- Plan and coordinate the annual audits of the City, Redevelopment Agency, Gas Tax and Measure I funds, as well as other grant related audits as required by federal law.

Significant Program Changes:

Additional position funded beginning November as a result of Councils goals for better service and reporting that helps achieve a healthy and economically sustainable City.

DEPARTMENT/DIVISION

FINANCE

FUND GENERAL FUND				ORGKEY 101130
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	426,393	464,103	465,700	546,514
4005 Salaries: Part Time	203	300	0	0
4010 Overtime Salaries	1,417	2,500	500	2,500
4015 Banked Leave Buy Back	10,381	13,066	8,945	14,561
4050 Pension Contributions	73,175	80,390	80,750	95,280
4051 Fica/Medicare	31,746	34,301	34,301	39,912
4053 Deferred Compensation	6,890	7,088	7,729	7,999
4055 Health/Dental Insurance	69,682	72,156	73,290	84,722
4056 Worker's Comp Insurance	1,800	0	0	0
4057 Disability Insurance	1,206	1,122	1,325	1,582
4058 Unemployment Insurance	2,526	3,016	2,400	3,262
4059 Life Insurance	462	480	440	463
4080 Vehicle Allowance	907	1,200	900	900
4081 Eyecare Reimbursement	1,035	1,564	1,550	1,691
4084 Clothing Cash Payment	840	800	800	800
4085 Other Taxable Benefits	2,251	2,243	2,458	2,328
TOTAL SALARIES AND BENEFITS	630,914	684,329	681,088	802,514
SERVICES				
5160 Auditing and Accounting	41,480	88,418	88,418	55,600
5190 Other Professional Services	96,420	110,384	100,384	138,500
5240 Meeting & Professional Devlpmt	2,378	2,000	2,000	5,000
5255 Travel Reimbursement	255	350	350	350
5270 Printing and Binding	1,757	3,750	2,000	3,750
5275 Postage	6,350	6,300	6,750	6,750
5290 Filming and Microfilming	3,661	11,339	11,339	5,000
5303 Telephone	2,740	3,500	4,300	4,500
5340 Office Equipment Maintenance	0	350	0	350
5395 Info Technology Services Charges	0	34,127	33,597	43,273
5570 Office Equip & Furn Rent	5,778	5,638	5,700	5,700
5800 Subscriptions & Memberships	1,480	1,475	1,475	1,550

DEPARTMENT/DIVISION

FINANCE

FUND GENERAL FUND				ORGKEY 101130
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES (CONT)	(42)	0	0	0
5990 Reimbursed Expenditures TOTAL SERVICES	162,256	267,631	256,313	270,323
SUPPLIES				
6130 Books & Supplies	0	0	54	0
6140 Office Supplies	8,764	10,750	10,500	10,650
6310 Janitorial Supplies	0	0	50	100
TOTAL SUPPLIES	8,764	10,750	10,604	10,750
DIVISION TOTAL	801,934	962,710	948,005	1,083,587

Finance Purchasing / Stores

Program Description:

This division has four full-time budgeted positions. It is responsible for performing the City's procurement function in accordance with Chapter 2.16 of the City's Municipal Code and all other applicable procedures and policies as established by the City. This division is responsible for procurement and inventory of materials and supplies for support of all City departments. This division is the primary receiving facility for the City and handles items declared as surplus for redistribution or disposal per City ordinance.

Program Objectives:

- Continue to process purchase requisitions for supplies and services as quickly and efficiently as
 possible in accordance with purchasing procedures.
- Compile, review and award formal and informal bids for materials, equipment and supplies.
- Review and update the City's purchasing policies and procedures as needed.
- Provide prompt service in fulfilling departmental requests for materials and supplies, including paramedic supplies and employee uniforms.
- Provide relevant reports on a monthly basis regarding departments' usage and expense. Upon request, provide customized reports.
- Monitor existing stock, adjusting levels and adding new items to meet the departmental requirements.
- Process items declared as surplus for redistribution or disposal per City procedures.
- Continue to provide delivery of items processed through Purchasing / Stores to various locations throughout the City.

Significant Program Changes:

None

DEPARTMENT/DIVISION

PURCHASING / STORES

Reference	FUND GENERAL FUND				ORGKEY 101137
4000 Full Time Salaries 174,480 189,347 190,340 198,767 4010 Overtime Salaries 0 500 0 500 4015 Banked Leave Buy Back 3,945 5,017 4,382 5,262 4050 Pension Contributions 29,860 32,688 32,961 34,724 4051 Fica/Medicare 13,922 15,141 15,881 4053 Deferred Compensation 860 860 860 4055 Health/Dental Insurance 36,190 37,459 39,662 40,838 4056 Worker's Comp Insurance 18,200 20,492 20,492 0 4057 Disability Insurance 777 719 850 1,009 4058 Unemployment Insurance 1,632 1,736 1,736 1,736 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 <t< td=""><td></td><td>ACTUAL</td><td>ADJUSTED</td><td>12 MONTH</td><td>COUNCIL</td></t<>		ACTUAL	ADJUSTED	12 MONTH	COUNCIL
4000 Full Time Salaries 174,480 189,347 190,340 198,767 4010 Overtime Salaries 0 500 0 500 4015 Banked Leave Buy Back 3,945 5,017 4,382 5,262 4050 Pension Contributions 29,860 32,688 32,961 34,724 4051 Fica/Medicare 13,922 15,141 15,881 4053 Deferred Compensation 860 860 860 4055 Health/Dental Insurance 36,190 37,459 39,662 40,838 4056 Worker's Comp Insurance 18,200 20,492 20,492 0 4057 Disability Insurance 777 719 850 1,009 4058 Unemployment Insurance 1,632 1,736 1,736 1,736 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 <t< td=""><td>CALABIEC AND DENERITE</td><td></td><td></td><td></td><td></td></t<>	CALABIEC AND DENERITE				
4010 Overtime Salaries 0 500 0 500 4015 Banked Leave Buy Back 3,945 5,017 4,382 5,262 4050 Pension Contributions 29,860 32,688 32,961 34,724 4051 Fica/Medicare 113,922 15,141 15,141 15,881 4053 Deferred Compensation 860 860 860 860 4055 Health/Dental Insurance 36,190 37,459 39,662 40,838 4056 Worker's Comp Insurance 18,200 20,492 20,492 0 4057 Disability Insurance 777 719 850 1,009 4058 Unemployment Insurance 264 276 276 246 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950		174 480	180 347	190 340	198 767
4015 Banked Leave Buy Back 3,945 5,017 4,382 5,262 4050 Pension Contributions 29,860 32,688 32,961 34,724 4051 Fica/Medicare 13,922 15,141 15,141 15,881 4053 Deferred Compensation 860 860 860 860 4055 Health/Dental Insurance 36,190 37,459 39,662 40,838 4056 Worker's Comp Insurance 18,200 20,492 20,492 0 4057 Disability Insurance 777 719 850 1,009 4058 Unemployment Insurance 1,632 1,736 1,736 1,736 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 <td></td> <td></td> <td></td> <td></td> <td></td>					
4050 Pension Contributions 29,860 32,688 32,961 34,724 4051 Fica/Medicare 13,922 15,141 15,141 15,881 4053 Deferred Compensation 860 860 860 860 4055 Health/Dental Insurance 36,190 37,459 39,662 40,838 4056 Worker's Comp Insurance 18,200 20,492 20,492 0 4057 Disability Insurance 777 719 850 1,009 4058 Unemployment Insurance 1,632 1,736 1,736 1,736 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 307,835 310,080 303,423 SERVICES 5240 Meeting & Profes					
4051 Fica/Medicare 13,922 15,141 15,141 15,881 4053 Deferred Compensation 860 860 860 860 4055 Health/Dental Insurance 36,190 37,459 39,662 40,838 4056 Worker's Comp Insurance 18,200 20,492 20,492 0 4057 Disability Insurance 777 719 850 1,009 4058 Unemployment Insurance 1,632 1,736 1,736 1,736 4059 Life Insurance 264 276 276 246 4059 Life Insurance 264 276 276 246 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283	-		·		
4053 Deferred Compensation 860 860 860 860 4055 Health/Dental Insurance 36,190 37,459 39,662 40,838 4056 Worker's Comp Insurance 18,200 20,492 20,492 0 4057 Disability Insurance 777 719 850 1,009 4058 Unemployment Insurance 1,632 1,736 1,736 1,736 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 307,835 310,080 303,423 SERVICES 5240 Meeting & Professional Devlpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150					
4055 Health/Dental Insurance 36,190 37,459 39,662 40,838 4056 Worker's Comp Insurance 18,200 20,492 20,492 0 4057 Disability Insurance 777 719 850 1,009 4058 Unemployment Insurance 1,632 1,736 1,736 1,736 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 307,835 310,080 303,423 SERVICES 5240 Meeting & Professional Devlpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertisi				*	
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4058 Unemployment Insurance 1,632 1,736 1,736 1,736 4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 307,835 310,080 303,423 SERVICES 5240 Meeting & Professional Devlpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Life Technology Services Charges	·				1,009
4059 Life Insurance 264 276 276 246 4081 Eyecare Reimbursement 450 900 675 900 4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 307,835 310,080 303,423 SERVICES 5240 Meeting & Professional Devlpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133<	•	1,632	1,736		
4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 307,835 310,080 303,423 SERVICES 5240 Meeting & Professional Devlpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptio					
4082 Clothing Allowance 550 550 550 550 4084 Clothing Cash Payment 200 200 200 200 4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 307,835 310,080 303,423 SERVICES 5240 Meeting & Professional Devlpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptio	4081 Eyecare Reimbursement	450	900	675	900
4085 Other Taxable Benefits 1,955 1,950 1,955 1,950 TOTAL SALARIES AND BENEFITS 283,285 307,835 310,080 303,423 SERVICES 5240 Meeting & Professional DevIpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 R		550	550	550	550
SERVICES SERVICES 5240 Meeting & Professional DevIpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 360 5880 Special Contractual Services 0 0 635 0 0 0 5990 Reimbursed Expenditures 970 0 0 0 0 0	4084 Clothing Cash Payment	200	200	200	200
SERVICES 5240 Meeting & Professional Devlpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0	4085 Other Taxable Benefits	1,955	1,950	1,955	1,950
5240 Meeting & Professional DevIpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0	TOTAL SALARIES AND BENEFITS	283,285	307,835	310,080	303,423
5240 Meeting & Professional DevIpmt 99 250 250 250 5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0					
5270 Printing and Binding 49 150 150 150 5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0		00	250	250	250
5275 Postage 443 700 600 700 5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0					
5280 Advertising 755 800 1,000 800 5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0	_				
5303 Telephone 1,808 2,800 2,500 2,800 5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0					
5340 Office Equipment Maintenance 0 400 0 400 5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0	_				
5395 Info Technology Services Charges 0 3,701 3,645 4,907 5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0	•				
5396 City Garage Charges 42,744 4,133 5,000 6,898 5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0	* *			_	
5570 Office Equip & Furn Rent 3,534 3,500 3,500 3,500 5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0					
5800 Subscriptions & Memberships 260 360 360 360 5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0					
5880 Special Contractual Services 0 0 635 0 5990 Reimbursed Expenditures 970 0 0 0					
5990 Reimbursed Expenditures 970 0 0 0			_		_
	-	970			0
		50,662	16,794	17,640	20,765

DEPARTMENT/DIVISION

PURCHASING / STORES

FUND GENERAL FUND				ORGKEY 101137
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SUPPLIES 6140 Office Supplies 6180 Clothing 6190 Photo & Copying Supplies 6210 Repair/Maintenance Supplies 6310 Janitorial Supplies 6510 Small Tools & Equipment 6580 Damaged/Theft/Obsolete Stock 6590 Special Departmental Supplies TOTAL SUPPLIES	3,024 (850) 0 0 0 302 3,584 0	3,150 500 0 0 0 500 1,000 0	2,300 500 50 50 500 300 3,000 50	3,150 500 50 50 500 500 3,000 50 7,800
DEPARTMENT TOTAL	340,007 1,141,941	329,779 1,292,489	334,470 1,282,475	331,988 1,415,575

DEPARTMENT/DIVISION

OPEN SPACE

FUND OPEN SPACE FUND				ORGKEY 227130
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES				
5190 Other Professional Services	9,900	11,300	11,300	6,000
TOTAL SERVICES	9,900	11,300	11,300	6,000
FIXED ASSETS				
7250 Land Acquisitions	0	63,575	63,575	0
TOTAL FIXED ASSETS	0	63,575	63,575	0
FUND TOTAL	9,900	74,875	74,875	6,000

<u>DEPARTMENT/DIVISION</u> GENERAL DEBT SERVICE

FUND GENERAL DEBT SERVICE FUND				ORGKEY 305130
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES				
5030 Fiscal Agent Fees	3,880	2,500	8,000	2,500
5031 Cost of Issuance	0	0	300,590	0
5870 General Govt Service Charge	864	897	897	926
TOTAL SERVICES	4,744	3,397	309,487	3,426
DEBT SERVICE				
8100 Principal	450,000	455,000	455,000	805,000
8200 Interest	148,025	139,025	829,529	1,565,394
9015 Payment to Escrow Agent	0	0	25,292,190	0
9020 Bond Discount	0	0	232,762	0
TOTAL DEBT SERVICE	598,025	594,025	26,809,481	2,370,394
FUND TOTAL	602,769	597,422	27,118,968	2,373,820

DEPARTMENT/DIVISION

REDLANDS PUBLIC IMPROVEMENT DEBT SERVICE

FUND RDLDS PUBLIC IMPRVMNT DEBT SERVICE FUND				<u>ORGKEY</u> 311130
	2006-07	2007-08	2007-08	2008-09
	ACTUAL	ADJUSTED	12 MONTH	COUNCIL
	(AUDITED)	BUDGET	ESTIMATED	ADOPTED
SERVICES				
5030 Fiscal Agent Fees	5,950	4,000	3,450	4,000
TOTAL SERVICES	5,950	4,000	3,450	4,000
DEBT SERVICE				
8100 Principal	1,310,000	1,355,000	1,355,000	1,380,000
8200 Interest	610,991	574,404	574,404	542,286
TOTAL DEBT SERVICE	1,920,991	1,929,404	1,929,404	1,922,286
FUND TOTAL	1,926,941	1,933,404	1,932,854	1,926,286

DEPARTMENT/DIVISION

MEASURE 'O'

FUND MEASURE 'O' FUND				ORGKEY 417130
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES 5190 Other Professional Services	5,000	0	0	0
TOTAL SERVICES	5,000	0	0	0
FUND TOTAL	5,000	0	0	0

Finance Risk Management

Program Description:

This division is administered by the Finance Director (15%) and an Administrative Analyst (90%); and includes investigation of all tort claims filed against the City and subsequent coordination with the City Attorney, City Manager and City Council as needed. This function is handled entirely in-house. The Finance Director has claim settlement authority up to \$5,000 per claim, and \$7,500 with concurrence of the City Manager and City Attorney.

Program Objectives:

- Identify potential liability exposures and address them in a proactive, not reactive, manner.
- Receive, investigate, and take action on all tort claims within the guidelines and timeframes
 prescribed by law.
- Employ personnel with the level of expertise necessary to manage claims in-house and thus save on annual third party administrator (TPA) costs.
- Work closely with the City Attorney to expedite the disposition of all claims presented to the City.
- Maintain a database of all claims filed against the City.
- Prepare analysis as needed related to the City's need for excess liability insurance.
- Act as liaison with the City's insurance broker in the procurement of all property and liability insurance policies maintained by the City.
- Compile and submit necessary documentation to the City's insurance carriers for reimbursement of losses incurred and for which the City has insurance coverage.
- Assist other departments with insurance related issues.
- Review proposed contractual agreements for appropriate levels of insurance coverage maintained by the other party, prior to the City entering into the agreement.
- Pursue the City's subrogation rights for property losses caused by others.

Significant Program Changes:

None

DEPARTMENT/DIVISION

RISK MANAGEMENT

FUND LIABILITY SELF INSURANCE FUND				ORGKEY 602133
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	99,225	107,785	111,376	122,337
4005 Part Time Salaries	0	0	150	0
4010 Overtime Salaries	735	0	0	0
4015 Banked Leave Buy Back	833	2,935	1,997	3,316
4050 Pension Contributions	16,965	18,700	20,045	21,474
4051 Fica/Medicare	7,310	7,657	7,657	8,579
4053 Deferred Compensation	2,072	2,169	2,726	2,362
4055 Health/Dental Insurance	13,902	14,281	16,202	16,105
4057 Disability Insurance	174	76	175	78
4058 Unemployment Insurance	533	629	710	673
4059 Life Insurance	95	100	100	95
4080 Vehicle Allowance	181	180	180	180
4081 Eyecare Reimbursement	225	326	225	349
4084 Clothing Cash Payment	160	50	50	50
4085 Other Taxable Benefits	22	180	380	195
TOTAL SALARIES AND BENEFITS	142,432	155,068	161,973	175,793
SERVICES				
SERVICES	100 004	250,000	100.000	100 000
5140 Legal Services 5190 Other Professional Services	123,894 100	250,000 360	100,000 0	190,000 360
5240 Meeting & Professional Devlpmt	0	0	0	1,000
5255 Travel Reimbursement	296	200	650	300
5275 Postage	610	500	900	1,000
5303 Telephone	411	415	415	625
5395 Info Technology Services Charges	0	710	699	940
5410 Property Insurance	495,414	495,000	542,400	597,000
5411 Faithful Performance Bond	12,058	12,890	760	13,250
5455 Premiums for Excess Coverage	300,709	371,500	267,175	300,000
5460 Liability Claims	165,100	450,000	595,000	780,000
5800 Subscriptions & Memberships	310	350	350	350

DEPARTMENT/DIVISION

RISK MANAGEMENT

FUND LIABILITY SELF INSURANCE FUND				ORGKEY 602133
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES (CONTD) 5880 Special Contractual Services TOTAL SERVICES	1,098,902	0 1,581,925	147,360 1,655,709	1,884,825
SUPPLIES 6140 Office Supplies 6190 Photo & Copying Supplies 6500 Office Equipment & Furniture TOTAL SUPPLIES	129 109 0 238	100 100 100 300	385 0 0 385	400 30 50 480
FUND TOTAL	1,241,572	1,737,293	1,818,067	2,061,098

DEPARTMENT/DIVISION

COMMUNITY FACILITIES DISTRICT 2003-1

FUND COMMUNITY FACILITIES DISTRICT FUND				
	2006-07	2007-08	2007-08	2008-09
	ACTUAL	ADJUSTED	12 MONTH	COUNCIL
	(AUDITED)	BUDGET	ESTIMATED	ADOPTED
SERVICES				
5030 Fiscal Agent Fees	18,887	13,000	13,000	13,000
TOTAL SERVICES	18,887	13,000	13,000	13,000
DEBT SERVICE				
8100 Principal	20,000	35,000	35,000	45,000
8200 Interest	537,450	537,200	537,200	536,238
TOTAL DEBT SERVICE	557,450	572,200	572,200	581,238
DIVISION TOTAL	576,337	585,200	585,200	594,238

DEPARTMENT/DIVISION

COMMUNITY FACILITIES DISTRICT 2001-1

FUND COMMUNITY FACILITIES DISTRICT FUND				
				710300
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES				
5030 Fiscal Agent Fees	21,978	15,500	15,500	15,500
TOTAL SERVICES	21,978	15,500	15,500	15,500
DEBT SERVICE				
8100 Principal	215,000	230,000	230,000	240,000
8200 Interest	518,293	512,918	512,918	501,073
TOTAL DEBT SERVICE	733,293	742,918	742,918	741,073
DIVISION TOTAL	755,271	758,418	758,418	756,573
FUND TOTAL	1,331,608	1,343,618	1,343,618	1,350,811

City Treasurer

Mission Statement:

To collect all fees and taxes owed to the City of Redlands in a fair and efficient manner; to safely deposit and invest all temporarily idle funds in safe investments and secure financial institutions; to disburse funds as directed by the City Council.

Departmental Goals:

- Oversee the custody and safekeeping of all city funds.
- Invest surplus cash in accordance with the city's investment policy.
- Provide for the safe and efficient management of cash from the time of receipt in the City Treasurer's office to the time of disbursement.
- Provide an annual statement of investment policy and quarterly investment reports that demonstrate investment policy adherence.
- Provide an efficient method of centralized cashiering for the convenience of city departments and the public.

Program Description:

The division has the responsibility for, and has been authorized to collect all city monies and to deposit all cash receipts in authorized banks; to maintain and balance records of receipts and disbursements; to responsibly invest city funds through secure, approved methods; to submit quarterly investment reports in compliance with the approved investment policy; to keep and to monitor as to sufficiency for both active and inactive deposit accounts, records for collateral pledged by banks as security for public funds. The City Treasurer is an elected position.

Program Objectives:

- Increase departmental efficiency through training and continual updates of office procedures.
- Maintain an investment portfolio that is in compliance with Federal and State laws and the city's investment policy.
- Maintain an investment portfolio with liquidity to meet the city's budgeted expenditure needs for at least six months.
- Maintain proper internal controls for audit control.
- Properly file all necessary reports and obtain necessary permits from appropriate governmental agencies.

Significant Program Changes:

None

Report on Performance Measures

City Treasurer

Description	Measure	Actual	Target	% Target
Business licenses	Renew 7,000 business licenses annually	5,950	7000	85%
Business licenses	Issue 1,300 business licenses annually	1,686	1,300	100%
Dog licenses	Issue an average of 300 Dog licenses monthly in 10 Hours of time	345	300	100%

DEPARTMENT/DIVISION

CITY TREASURER

FUND GENERAL FUND				ORGKEY 101140
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	377,728	401,781	361,728	376,386
4005 Salaries: Part Time	23,580	24,514	24,514	24,673
4010 Overtime Salaries	766	500	1,000	1,000
4015 Banked Leave Buy Back	7,870	2,000	6,519	4,780
4050 Pension Contributions	64,621	69,528	62,565	65,930
4051 Fica/Medicare	30,777	31,801	29,597	29,993
4053 Deferred Compensation	4,227	4,339	4,342	4,460
4055 Health/Dental Insurance	59,317	61,607	61,764	57,837
4057 Disability Insurance	1,496	1,328	1,458	1,516
4058 Unemployment Insurance	2,596	3,472	3,472	3,038
4059 Life Insurance	465	483	409	369
4080 Vehicle Allowance	1,207	1,200	1,200	1,200
4081 Eyecare Reimbursement	1,125	1,575	1,000	1,350
4084 Clothing Cash Payment	1,000	1,000	1,000	800
4085 Other Taxable Benefits	2,105	2,100	2,455	2,100
TOTAL SALARIES AND BENEFITS	578,880	607,228	563,023	575,432
SERVICES				
5160 Accounting & Auditing	0	0	8,977	0
5190 Other Professional Services	0	0	176,023	100,000
5240 Meeting & Professional Devlpmt	343	400	400	400
5255 Travel Reimbursement	39	110	110	110
5270 Printing and Binding	2,601	2,500	2,500	2,500
5275 Postage	6,513	7,500	7,500	7,500
5303 Telephone	4,687	4,600	5,620	5,500
5340 Office Equipment Maintenance	5,275	5,800	5,800	5,800
5395 Info Technology Services Charges	0	15,945	15,697	21,130
5396 City Garage Charges	1,681	1,950	1,950	3,155
5570 Office Equip & Furn Rent	3,534	3,500	3,500	3,500
5800 Subscriptions & Memberships	457	560	750	900
5840 Training	0	0	4,200	0

DEPARTMENT/DIVISION

CITY TREASURER

<u>FUND</u> GENERAL FUND				ORGKEY 101140
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES (CONTD)				
5880 Special Contractual Services	0	1,575	1,575	5,175
TOTAL SERVICES	25,130	44,440	234,602	155,670
SUPPLIES				
6140 Office Supplies	4,754	4,200	5,500	4,500
6375 Computer Components	753	2,000	2,000	0
6520 Promotional Supplies	1,483	1,375	1,375	1,500
6590 Special Departmental Supplies	2,838	2,450	2,450	2,500
TOTAL SUPPLIES	9,828	10,025	11,325	8,500
DEPARTMENT TOTAL	613,838	661,693	808,950	739,602

DEPARTMENT/DIVISION

PARKING AUTHORITY

FUND PARKING AUTHORITY FUND				ORGKEY 237140
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES				
5275 Postage	0	25	25	25
5300 Water, Sewer, Disposal	834	1,200	1,200	1,200
5310 Electricity & Gas	18,100	21,000	21,000	21,000
5870 General Govt Service Charge	822	853	853	881
TOTAL SERVICES	19,756	23,078	23,078	23,106
FUND TOTAL	19,756	23,078	23,078	23,106

City Attorney

Mission Statement:

The City Attorney's Office is dedicated to professionally providing the highest quality legal services for all City matters in the most efficient, effective, and economical manner to attain the City Council's goals and City Departments' program objectives.

Departmental Goals:

- Proactively provide high quality, ethical and timely legal advice to the City Council, City Manager, and City departments to help achieve the City Council and City Departments' goals and objectives.
- Resolve all legal matters in an efficient and cost-effective manner as possible.

Program Description:

The City Attorney is responsible for providing legal advice and representation to the City Council, City Manager, and City employees as well as to City-sanctioned commissions and boards, as needed. The City Attorney also prosecutes violations of the City's codes and ensures compliance with City, state and federal laws and regulations.

Program Objectives:

- Ensure services are being provided to the City Council and staff as required or permitted by law.
- Provide the highest quality legal services by drafting and/or providing timely review of all ordinances, resolutions, contracts and other legal documents in the normal course of City business.
- Provide cost-effective in-house litigation services while reviewing and effectively monitoring outside counsel services.

Significant Program Changes:

Provide legal review and oversight of special counsel services to the City's Redevelopment Agency.

Report on Performance Measures

City Attorney

Description	Measure	Actual	Target	% Target
Code enforcement cases	Prosecute or initiate abatement of 100% of cases factually and ethically suitable for prosecution	100%	100%	100%
Workers' compensation cases	Review and file all workers' compensation subrogation cases inhouse	100%	100%	100%
Internal communications	Reply to all internal communications within one day	95%	100%	95%
External communications	Reply to external communications and document review within two days	80%	100%	80%

DEPARTMENT/DIVISION

CITY ATTORNEY

FUND GENERAL FUND				ORGKEY 101150
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	321,159	339,601	350,013	369,253
4010 Overtime Salaries	203	339,001	270	200
4015 Banked Leave Buy Back	19,421	22,574	12,258	24,715
4050 Pension Contributions	55,282	59,106	60,929	65,014
4051 Fica/Medicare	19,522	19,556	22,037	20,634
4053 Deferred Compensation	24,492	23,481	18,128	23,680
4055 Health/Dental Insurance	25,311	25,705	28,135	30,048
4057 Disability Insurance	268	261	308	363
4058 Unemployment Insurance	677	1,259	627	1,259
4059 Life Insurance	191	200	172	179
4080 Vehicle Allowance	2,414	2,400	2,214	2,400
4081 Eyecare Reimbursement	225	653	653	652
4084 Clothing Cash Payment	240	180	180	180
4085 Other Taxable Benefits	319	300	300	300
TOTAL SALARIES AND BENEFITS	469,724	495,588	496,224	538,877
SERVICES				
5140 Legal Services	25,980	24,000	30,000	30,000
5240 Meeting & Professional Devlpmt	2,310	3,665	2,397	5,500
5255 Travel Reimbursement	479	250	875	250
5270 Printing and Binding	230	200	65	200
5275 Postage	307	300	182	300
5303 Telephone	1,919	2,400	2,637	2,400
5395 Info Technology Services Charges	0	2,039	2,007	2,702
5800 Subscriptions & Memberships	1,794	2,805	2,805	1,925
TOTAL SERVICES	33,019	35,659	40,968	43,277
SUPPLIES				
6130 Books & Supplies	18,987	17,500	17,500	17,500
6140 Office Supplies	1,807	1,200	1,305	1,500
	,,	.,200	.,500	1,000

DEPARTMENT/DIVISION

CITY ATTORNEY

<u>FUND</u> GENERAL FUND				<u>ORGKEY</u> 101150
GENERAL FUND				101150
	2006-07	2007-08	2007-08	2008-09
	ACTUAL	ADJUSTED	12 MONTH	COUNCIL
	(AUDITED)	BUDGET	ESTIMATED	ADOPTED
SUPPLIES (CONT)				
				
6500 Office Equipment & Furniture	0	0	0	2,000
TOTAL SUPPLIES	20,794	18,700	18,805	21,000
DEPARTMENT TOTAL	523,537	549,947	555,997	603,154

Human Resources

Mission Statement:

The mission of the Human Resources Department is to contribute to the successful operation of the City of Redlands by implementing Human Resources programs in line with the goals and objectives of the City Council; extend excellent customer service to all Human Resources customers including employees, applicants and the public; while complying with and appropriately administering City rules, regulations, agreements, policies and procedures.

Departmental Goals:

- Provide excellent customer service by communicating appropriate information while maintaining confidentiality.
- Provide comprehensive Recruitment and Selection, Employee Benefits, Safety, Training, and Workers' Compensation Programs.

Report on Performance Measures

Human Resources

Description	Measure	Actual	Target	% Target
Applications processed	Number of applications processed per full-time employee	461	*	*
Open recruitments completed	95% of open recruitments will be completed within 90 days	100%	95%	100%

^{*} There is no target number of applications processed per full-time employee figure because the statistics were not collected in previous years. The 2007-2008 figure will be used to benchmark future performance in this category.

Human Resources Human Resources Division

Program Description:

This program provides core human resource services to all City departments and the general public. The primary functions of this division include recruitment and selection, employee benefits administration, personnel data maintenance; state and federal reporting; MOU (Memorandum of Understanding) administration, labor and employee relations.

Program Objectives:

- Provide a comprehensive and economical employee compensation and benefits package to attract and retain the highest caliber employees.
- Develop and implement a competitive and equitable recruitment and selection program that meets the demands of the City.
- Revise and implement Personnel Rules and Regulations and Administrative Policies that create a
 positive and productive organizational culture.
- Utilize technology in all aspects of Human Resources to create a cost effective and efficient operation.

Significant Program Changes:

Develop and implement a City-wide Wellness Program.

DEPARTMENT/DIVISION

HUMAN RESOURCES

FUND GENERAL FUND				ORGKEY 101170
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	207,182	233,867	195,000	279,622
4005 Salaries: Part Time	0	8,149	12,001	16,341
4010 Overtime Salaries	0	0	0	4,000
4015 Banked Leave Buy Back	88,512	3,284	2,504	4,547
4050 Pension Contributions	35,448	39,484	32,710	49,388
4051 Fica/Medicare	19,875	18,636	15,443	22,543
4053 Deferred Compensation	3,085	0	2,809	3,206
4055 Health/Dental Insurance	19,973	27,902	25,427	39,358
4057 Disability Insurance	970	888	1,041	1,232
4058 Unemployment Insurance	1,563	1,826	1,826	2,315
4059 Life Insurance	251	263	215	266
4080 Vehicle Allowance	536	0	628	900
4081 Eyecare Reimbursement	670	938	900	1,031
4084 Clothing Cash Payment	600	450	600	600
4085 Other Taxable Benefits	2,863	2,063	2,030	2,001
TOTAL SALARIES AND BENEFITS	381,528	337,750	293,134	427,351
SERVICES				
5180 Medical/Physicals	11,141	10,500	8,328	15,000
5190 Other Professional Services	2,623	93,998	93,998	52,000
5240 Meeting & Professional Devlpmt	0	0	0	1,500
5255 Travel Reimbursement	52	100	125	1,500
5270 Printing and Binding	2,676	3,500	1,522	3,500
5275 Postage	903	1,250	1,162	1,250
5280 Advertising	14,434	12,000	19,767	20,000
5303 Telephone	1,586	2,000	1,600	2,000
5340 Office Equipment Maintenance	70	150	0	150
5395 Info Technology Services Charges	0	15,333	15,096	20,321
5451 Retiree Health Insurance	1,314,474	1,295,000	1,490,300	1,639,000
5570 Office Equip & Furn Rent	1,767	1,495	1,750	1,750
5800 Subscriptions & Memberships	200	500	750	1,000

DEPARTMENT/DIVISION

HUMAN RESOURCES

FUND GENERAL FUND				ORGKEY 101170
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES (CONTD)				
5840 Training	849	1,500	1,500	0
5880 Special Contractual Services	766	1,000	1,000	5,000
TOTAL SERVICES	1,351,541	1,438,326	1,636,899	1,763,971
SUPPLIES				
6130 Books & Supplies	0	250	0	250
6140 Office Supplies	1,458	2,000	1,392	3,000
6145 Awards/Recognition Program	668	4,000	600	7,500
6375 Computer Components	0	0	0	10,000
6500 Office Equipment & Furniture	0	0	400	1,500
6560 Food	0	0	750	750
6590 Special Departmental Supplies	0	150	150	2,500
TOTAL SUPPLIES	2,126	6,400	3,292	25,500
DEPARTMENT TOTAL	1,735,195	1,782,476	1,933,325	2,216,822

Human Resources Workers' Compensation Division

Program Description:

The City of Redlands is self-insured for its worker's compensation. The City utilizes a third party administrator to assist with the City's workers' compensation claims. The investigation, evaluation, and administration of Workers' Compensation claims are a critical component of the program.

Program Objectives:

- Reduce the number work related injuries and illnesses.
- · Minimize expenditures associated with workers' compensation when feasible.
- Coordinate the workers' compensation incentive bonus for employees when reduced expenditures
 are realized.
- Monitor the performance of the City's third party administrator for efficiency, service standards and cost-effectiveness.
- · Coordinate and oversee the City's Safety Committee.
- Develop and implement goals and objectives for the Safety Committee.
- Actively participate as an executive committee member of the City's Safety Committee.

Significant Program Changes:

None

DEPARTMENT/DIVISION

WORKERS' COMPENSATION

FUND WORKERS' COMPENSATION FUND				ORGKEY 606175
	2006-07	2007-08	2007-08	2008-09
	ACTUAL	ADJUSTED	12 MONTH	COUNCIL
	(AUDITED)	BUDGET	ESTIMATED	ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	68,608	86,922	60,500	86,064
4005 Part Time Salaries	23	0	0	0
4010 Overtime Salaries	0	0	0	0
4015 Banked Leave Buy Back	28,036	296	0	296
4016 Compensated Absences	272	0	0	0
4019 Workers Comp Bonus	0	0	0	0
4050 Pension Contributions	11,750	15,071	10,662	15,624
4051 Fica/Medicare	6,423	6,061	4,560	6,266
4053 Deferred Compensation	932	965	376	902
4055 Health/Dental Insurance	11,609	17,608	14,139	17,064
4057 Disability Insurance	351	318	385	442
4058 Unemployment Insurance	437	543	480	543
4059 Life Insurance	76	86	77	77
4080 Vehicle Allowance	179	300	0	300
4081 Eyecare Reimbursement	194	281	450	282
4084 Clothing Cash Payment	200	200	200	200
4085 Other Taxable Benefits	303	38	0	38
4086 Tuition Reimbursement	674	0	326	0
TOTAL SALARIES AND BENEFITS	130,067	128,689	92,155	128,098
SERVICES				
5140 Legal Services	43,387	100,000	41,631	100,000
5180 Medical/Physicals	100	0	0	0
5190 Other Professional Services	70,485	106,328	134,065	141,660
5240 Meeting & Professional Devlpmt	0	0	0	500
5255 Travel Expense Reimbursement	0	0	120	1,000
5270 Printing and Binding	0	100	0	100
5275 Postage	1	100	0	100
5303 Telephone	239	360	360	360
5340 Office Equipment Maintenance	0	50	0	50

DEPARTMENT/DIVISION

WORKERS' COMPENSATION

FUND WORKERS' COMPENSATION FUND				ORGKEY 606175
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SERVICES (CONT)				
5395 Info Technology Services Charges	0	752	741	1,372
5455 Premiums for Excess Coverage	276,680	287,500	287,500	287,500
5480 Worker's Comp Claims	570,079	1,338,105	827,825	550,000
5570 Office Equip & Furn Rent	1,767	1,746	1,746	1,746
5800 Subscriptions & Memberships	0	450	450	450
5840 Training	222	1,000	825	1,000
5870 General Govt Service Charge	45,768	46,879	46,879	48,426
5880 Special Contractual Services	15,459	38,704	29,906	30,000
TOTAL SERVICES	1,024,187	1,922,074	1,372,048	1,164,264
SUPPLIES				
6140 Office Supplies	178	250	0	250
TOTAL SUPPLIES	178	250	0	250
DIVISION TOTAL	1,154,432	2,051,013	1,464,203	1,292,612

Human Resources Safety Division

Program Description:

The Human Resources Department is responsible for the City's Injury and Illness Prevention Program (IIPP). This program is required by OSHA and is designed to promote safety in the work place. In addition to making employee safety a priority, the IIPP outlines procedures in the event there are job-related injuries and prescribes training topics and practices. The Safety Program will monitor the IIPP by communicating and in cooperation with all departments.

Program Objectives:

- Provide a safe work environment for City employees.
- Comply with OSHA mandates for training and reporting.
- · Review and update the City's Injury and Illness Prevention Program.
- · Reduce the number of preventable injuries.

Significant Program Changes:

 The Safety division will work with the Training division to ensure appropriate training is provided to all employees.

DEPARTMENT/DIVISION

SAFETY PROGRAM

FUND WORKERS' COMPENSATION FUND				ORGKEY 606176
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS				
4000 Full Time Salaries	57,590	66,115	69,456	0
4002 Labor Code Section 4850	9,306	0	0	0
4010 Overtime Salaries	1,275	1,000	1,500	0
4015 Banked Leave Buy Back	62,201	3,051	1,602	0
4050 Pension Contributions	32,510	27,958	31,444	0
4051 Fica/Medicare	15	0	3	0
4053 Deferred Compensation	981	1,061	1,004	0
4055 Health/Dental Insurance	6,453	6,975	7,146	0
4058 Unemployment Insurance	164	217	166	0
4059 Life Insurance	34	35	31	0
4082 Clothing Allowance	250	250	250	0
4085 Other Taxable Benefits	0	0	75	0
TOTAL SALARIES AND BENEFITS	170,779	106,662	112,677	0
SERVICES				
5180 Medical/Physicals	25	6,500	0	6,500
5240 Meeting & Professional Devlpmt	0	0	0	400
5255 Travel Reimbursement	0	0	0	400
5270 Printing and Binding	704	1,000	600	1,000
5275 Postage	0	100	0	100
5395 Info Technology Services Charges	0	2,456	2,418	0
5800 Subscriptions & Memberships	1,212	1,650	200	1,650
5840 Training	4,843	7,650	7,650	0
5870 General Govt Service Charge	6,281	6,520	6,520	6,735
5880 Special Contractual Services	12,531	25,000	1,500	25,000
TOTAL SERVICES	25,596	50,876	18,888	41,785
SUPPLIES				
6130 Books & Supplies	2,881	3,500	600	3,500
6140 Office Supplies	233	250	250	250

DEPARTMENT/DIVISION

SAFETY PROGRAM

FUND WORKERS' COMPENSATION FUND				ORGKEY 606176
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SUPPLIES (CONTD)				
6160 Medical Supplies	2,886	5,000	5,000	5,000
6375 Computer Components	4,786	0	0	0
6510 Small Tools & Equipment	6,471	14,000	8,000	14,000
6590 Special Departmental Supplies	748	500	200	500
TOTAL SUPPLIES	18,005	23,250	14,050	23,250
DIVISION TOTAL	214,380	180,788	145,615	65,035

Human Resources Training Division

Program Description:

The Human Resources Department is responsible for coordinating City-wide employee training. Focus will be in the area of employee development that will apply throughout all levels of the organization. Training on safety related issues will continue to be a priority of this division.

Program Objectives:

- Provide a comprehensive menu of training programs to educate employees and ensure fluid transition for the future, including:
 - Supervisory Training
 - Employee Training
 - o Employee Orientation
 - Leadership Development
- Implement technology based management of training records.
- · Comply with State and Federal training mandates.

Significant Program Changes:

Tuition Reimbursement Program will be administered by Human Resources for all City employees.

DEPARTMENT/DIVISION

TRAINING PROGRAM

FUND WORKERS' COMPENSATION FUND				ORGKEY 606177
	2006-07 ACTUAL (AUDITED)	2007-08 ADJUSTED BUDGET	2007-08 12 MONTH ESTIMATED	2008-09 COUNCIL ADOPTED
SALARIES AND BENEFITS	0		0	05.000
4086 Tuition Reimbursement Program TOTAL SALARIES AND BENEFITS	0	0	0	25,000 25,000
SERVICES	0	0	0	45.000
5190 Other Professional Services 5240 Meeting & Professional Devlpmt	0 0	0	0 0	15,000 500
5255 Travel Reimbursement	0	0	0	500
5270 Printing and Binding	0	0	0	5,000
5275 Postage	0	0	0	100
5340 Office Equipment Maintenance	0	0	0	500
5570 Office Equip & Furn Rental	0	0	0	7,500
5800 Subscriptions & Memberships	0	0	0	500
5840 Training	0	0	0	25,000
5870 General Govt Service Charge	0	0	0	6,735
5880 Special Contractual Services TOTAL SERVICES	0	0	0	1,000
TOTAL SERVICES	U	0	0	62,335
SUPPLIES 6130 Books & Supplies	0	0	0	1,000
6140 Office Supplies	0	0	0	2,000
6590 Special Departmental Supplies	0	0	0	5,000
TOTAL SUPPLIES	0	0	0	8,000
DIVISION TOTAL	0	0	0	95,335
FUND TOTAL	1,368,812	2,231,801	1,609,818	1,452,982